

Ludwig Institute for Cancer Research Ltd, Zurich

Report of the Statutory Auditor to the General Meeting on the

Consolidated Financial Statements 2023



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Report of the Statutory Auditor to the General Meeting of Ludwig Institute for Cancer Research Ltd, Zurich

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Ludwig Institute for Cancer Research Ltd and its subsidiaries (the Group), which comprise the consolidated balance sheet as at December 31, 2023 and the consolidated statement of income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at December 31, 2023, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Swiss GAAP FER and comply with Swiss law.

Basis for Opinion

We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the provisions of Swiss law, together with the requirements of the Swiss audit profession, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements, the stand-alone financial statements of the company and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Ludwig Institute for Cancer Research Ltd, Zurich

Report of the Statutory Auditor to the General Meeting on the Consolidated Financial Statements

Board of Directors' Responsibilities for the Consolidated Financial Statements

The Board of Directors is responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Swiss GAAP FER and the provisions of Swiss law, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Swiss law and SA-CH, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.



Ludwig Institute for Cancer Research Ltd, Zurich

Report of the Statutory Auditor to the General Meeting on the Consolidated Financial Statements

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In accordance with article 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of consolidated financial statements according to the instructions of the Board of Directors.

We recommend that the consolidated financial statements submitted to you be approved.

KPMG AG

Michael Herzog Licensed Audit Expert Auditor in Charge Noemi Maibach Licensed Audit Expert

Zurich, 16 May 2024

Enclosure:

- Consolidated financial statements (consolidated balance sheet, consolidated income statement, consolidated statement of capital changes and notes to the consolidated financial statements)

CONSOLIDATED BALANCE SHEET AS AT DECEMBER 31, 2023

		USD		
	Notes	2023	2022	
Assets				
Cash and cash equivalents	2, 3	15,734,396	20,387,357	
Financial assets	2, 4, 9	1,303,845,724	1,222,610,027	
Trade receivables		515,384	95,197	
External funding receivables	2	361,800	912,964	
Other short-term receivables	5	489,345	1,010,165	
Prepaid expenses and accrued income		1,261,896	1,436,212	
Total current assets		1,322,208,545	1,246,451,922	
Financial assets	2, 6	517,022,936	512,376,094	
Investments	2, 7	185,427	300,427	
Net deferred tax assets	2, 19	1,919,750	1,917,536	
Leasehold improvements, equipment and other assets	2, 8	835,618	960,712	
Total non-current assets		519,963,731	515,554,769	
Total assets		1,842,172,276	1,762,006,691	
Liabilities				
Short-term accounts payable	11	10,697,796	10,192,885	
Other short-term liabilities	3, 9, 12	541,082	1,109,004	
Short-term provisions		0	0	
Accrued short-term expenses		4,252,243	4,492,958	
Deferred income	2, 13	13,628	2,144,290	
Total short-term liabilities		15,504,749	17,939,137	
Other long-term liabilities	14	1,153,702	1,765,522	
Long-term provisions	15	7,883,022	6,895,469	
Total long-term liabilities		9,036,724	8,660,991	
Total liabilities		24,541,473	26,600,128	
Shareholders' equity				
Share capital	1	49,618	49,618	
Donated capital	1	572,000,000	572,000,000	
General legal retained surplus	1	9,924	9,924	
Voluntary retained surplus	1	1,245,571,261	1,163,347,021	
Total shareholders' equity		1,817,630,803	1,735,406,563	
Total liabilities and				
shareholders' equity		1,842,172,276	1,762,006,691	

CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2023

		USD		
No	otes	2023	2022	
Operating income				
Contributions and dividends	2	73,466	47,191	
External funding 2,	13	(955,679)	10,198,868	
License fees and royalties		2,602,164	2,647,436	
Other operating income	.7	114,762	9,139,225	
Total operating income		1,834,713	22,032,720	
Operating expenses				
Salaries and social benefits 10	, 16	24,168,524	26,630,376	
Laboratory supplies		2,219,012	4,071,680	
Equipment and leasehold improvements 2	, 8	647,734	1,618,299	
Clinical trial studies		(37,793)	2,539,001	
Collaborative research programs	2	43,003,574	37,870,450	
Occupancy		2,940,115	4,005,986	
Travel, conferences and seminars		535,397	462,450	
Professional fees and services		4,944,920	15,240,622	
Patent and inventors' costs		1,096,417	1,733,983	
Depreciation	2	239,541	188,128	
Other operating expenses 1	.7	1,021,856	16,791,222	
Total operating expenses		80,779,297	111,152,197	
Other items				
Share of operational loss and capital items in associated entity	7	(131,307)	(310,703)	
Gain on foreign exchange		445,080	830,522	
Loss on foreign exchange		(1,165,531)	(1,059,658)	
Interest and other financial cost		(461)	(688)	
Interest and other financial income		3,346,235	2,846,174	
	4, 9	262,418,959	104,539,268	
	4, 9	(105,646,055)	(441,187,717)	
	.8	0	3,943,862	
Total other items		159,266,920	(330,398,940)	
Surplus for the year before taxes		80,322,336	(419,518,417)	
Taxes				
	19	3,751	(486,165)	
Deferred income tax income / (expense) 2,	19	(232,509)	(887,808)	
Total taxes		(228,758)	(1,373,973)	
(Deficit) / Surplus for the year after taxes		80,093,578	(420,892,390)	
Retained surplus				
Voluntary retained surplus at the beginning of the year		1,163,347,021	1,579,748,799	
	13	2,130,662	4,490,612	
Voluntary retained surplus at the end of the year		1,245,571,261	1,163,347,021	

Ludwig Institute for Cancer Research Ltd

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2023

		US	SD
	Notes	2023	2022
Operating activities			
(Deficit) /Surplus for the year after taxes		80,093,578	(420,892,390)
Net change in restricted funds	13	2,130,662	4,490,612
Adjustments for non-cash items			
Share of operational loss capital items in associated entity	7	131,308	310,703
Net loss / (gains) on financial assets		(156,904,585)	257,659,958
Deferred tax changes	2, 19	(2,214)	887,464
Forex (loss) / gain on cash and cash equivalents		(71,594)	78,288
Depreciation / Impairment	2	239,541	188,228
Other movements in operating assets and liabilities			
Increase / (Decrease) in provisions		987,553	(7,234,471)
(Increase) / Decrease in current and non-current financial assets and			
investments		591,304	79,169,117
Decrease / (Increase) in receivables		651,797	6,024,103
Decrease in prepayments and accrued income		174,316	1,233,303
(Decrease) / Increase in current liabilities		(63,011)	6,812,093
(Decrease) in accrued liabilities and deferred income		(2,371,377)	(5,243,543)
Increase in long-term liabilities and long-term accrued expenses		(611,820)	(249,236)
Cash flow from operating activities		(75,024,542)	(76,765,771)
Investing activities			
Investment in tangible fixed assets	2	153,553	(660,948)
Investment in financial assets			(540,950,575)
Sale of financial assets and repayment of loans		390,142,197	622,199,664
Cash flow from investing activities		70,299,987	80,588,141
Net cash (outflow) / inflow		(4,724,555)	3,822,370
Cash and cash equivalents at January 1		20,387,357	16,643,275
Forex effect on cash and cash equivalents		71,594	(78,288)
Net cash (outflow) / inflow		(4,724,555)	3,822,370
Cash and cash equivalents at December 31		15,734,396	20,387,357

CONSOLIDATED STATEMENT OF CAPITAL CHANGES FOR THE YEAR ENDED DECEMBER 31, 2023

Shareholders' equity

The share capital consists of 50 fully paid shares of nominal value CHF 1,000 each. The shareholders do not have any interest in the assets or income of the Ludwig Institute for Cancer Research Ltd. Their sole power is to exercise their voting rights in accordance with the exclusively charitable and scientific purposes of the Institute.

		General legal		Voluntary	
USD	Share	retained	Donated	retained	Shareholders'
	Capital	surplus	capital	surplus	equity
Balance at December 31, 2021	49,618	9,924	572,000,000	1,579,748,799	2,151,808,341
(Deficit) / Surplus for the year	0	0	0	(420,892,390)	(420,892,390)
Net change in restricted funds	0	0	0	4,490,612	4,490,612
Balance at December 31, 2022	49,618	9,924	572,000,000	1,163,347,021	1,735,406,563
(Deficit) / Surplus for the year	0	0	0	80,093,578	80,093,578
Net change in restricted funds	0	0	0	2,130,662	2,130,662
Balance at December 31, 2023	49,618	9,924	572,000,000	1,245,571,261	1,817,630,803

Donated capital

Universe Tankships, Inc. made the following donations to LICR Fund, Inc.:

		USD
	Year	Amount
Initial donation	1990	500,000,000
Second donation	1991	24,000,000
Third donation	1992	48,000,000
Total		572,000,000

Voluntary retained surplus

The Statutes of the Ludwig Institute for Cancer Research Ltd stipulate that the surplus for the year is not to be distributed to shareholders and accordingly the available voluntary retained surplus is carried forward.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2023

1. Accounting principles and scope of consolidation

Basis of presentation

The accompanying consolidated financial statements of the Ludwig Institute for Cancer Research Ltd (the Institute) are presented in accordance with generally accepted accounting principles in Switzerland (Financial Reporting Standards - Swiss GAAP FER).

Scope of consolidation

The consolidated financial statements include the financial results of the Institute, a not-for-profit organization incorporated in Zurich, Switzerland, the LICR Fund, Inc. (the Fund), a not-for-profit membership corporation incorporated in Delaware, U.S.A, which was established to receive, hold and invest funds on behalf of the Institute and which is effectively controlled by the Institute, and Universe Tankships, Inc. (UTI), a Marshall Islands corporation, which is a wholly-owned subsidiary of the Institute.

All inter-company transactions and balances have been eliminated. No minority interests exist for either the Fund or UTI.

Ludwig Technologies, Inc., a Delaware, USA corporation wholly owned subsidiary of the Institute, has been accounted for at acquisition cost. Similarly, investments of insignificant value or negative equity, in which the Institute holds at least 20% but not more than 50%, have been accounted for at acquisition cost and, if applicable, adjusted for impairment losses.

Vaccitech Oncology Limited (VOLT), Oxford, UK, is a company founded in 2019 to collaborate with Vaccitech Limited. The Institute's share is 24% of the capital and is accounted for at acquisition cost and, if applicable, adjusted for impairment losses.

Nature of operations

The Institute carries out its scientific and clinical activities at various Branches in conjunction with hospitals in university medical centers. During 2023 the Institute's research Branches were situated in Lausanne, Oxford, Princeton and San Diego and research laboratories at the De Duve Institute in Brussels, at the Weill Cornell Medical College in New York, at the Johns Hopkins University in Baltimore and at École Polytechnique Fédérale de Lausanne (EPFL) in Lausanne. In addition, administrative offices were maintained in New York and Zurich. The Institute has a broadly based research program that addresses the challenge of cancer using the disciplines of cell biology, genetics, immunology, molecular biology and virology.

2. Accounting policies and valuation standards

Cash and cash equivalents

Cash and cash equivalents include cash on hand and at banks, funds on call and cash deposits.

Collaborative research programs

The itemization of Collaborative research programs into Core- and other collaborative research programs, as disclosed in previous years was abandoned for 2023 financial statements

Current assets - Financial assets

Investments with readily determinable fair values in debt and equity securities are reported at fair value based upon the last quoted market price or published net asset value for certain investment funds with characteristics similar to a mutual fund. Publicly traded investments are valued at the last reported sales price on the date of valuation, as quoted on major securities exchanges. Securities that are not traded on major securities exchanges are valued based on quotations received from leading vendors. Forward foreign currency contracts are valued based on the average of closing bid and asked quotations from banks and brokers. Pooled investments are funds that are not held at the Fund's custodian bank. These funds are part of multiple investors' commingled funds, which are invested in one or more asset classes by a fund manager. These investments are valued at their closing published net asset value per share on the valuation date, which is their redeemable value.

The Fund invests in limited partnerships formed for the purpose of earning returns from alternative investment strategies. Investments in limited partnerships held by the Fund are reported at net asset value as a practical expedient for fair value, which generally represents the Fund's proportionate share of the net assets of the investee partnerships as reported by them and reviewed by management for reasonableness.

The underlying partnerships in which the Fund invests may hold nonmarketable securities, the fair value of which has been determined by the general partners of the respective partnerships. The Fund's proportionate share of net asset values may differ significantly from the fair values that would have been used had a ready market existed. The Fund's proportionate share of the change in values of the investee partnerships is recorded as an increase or a decrease in the net investment return in its statements of activities.

Investments in mutual funds are valued at their closing published net asset value per share on the valuation date, which is their redeemable value.

Securities transactions are recorded on the trade date. Realized gains and losses on security transactions are calculated on the average cost basis.

The Fund invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and could materially affect the amounts reported in the Balance Sheet.

Non-current assets – Financial assets and investments

Financial assets held by the Fund which are subject to a redemption or lockup period of more than one year are presented as non-current assets.

Financial assets held by other consolidated entities are presented as non-current assets based on the intention to keep them for the longer term.

If fair values are readily determinable, these financial assets are reported at fair value based upon the last quoted market price.

Investments in companies where the holding is greater than 20% of the share capital are valued using the equity method, unless they are of insignificant value or hold negative equity.

Other financial assets and investments are accounted for at acquisition cost and adjusted for impairment losses, if applicable.

External funding, Deferred income and Net change in restricted funds

External funding received from any outside source, whether of a cash or a non-cash nature, is recorded in the books of the Institute upon receipt as Deferred income. External funding received is converted to income when the corresponding expenditure is incurred. Any unspent external funding is deferred to future accounting periods until the corresponding expenditure is incurred or excess funding is returned to the external funding partner once the project has been concluded. External funding pledged but not received in respect of an expenditure that has been incurred is recorded as income and is accounted for on the balance sheet as External funding receivables.

For the presentation in the Consolidated Financial Statements, the amount recognized as External funding income as described above was corrected by the Net change of restricted funds as presented in note 13, External funding, Deferred income and Net change in restricted funds.

Tangible and intangible assets

The Institute's expenditure on research equipment, leasehold improvements and other assets is expensed in the year it is incurred in accordance with accepted practice for cancer research organizations. The resale value of research equipment is minimal and no significant income is generated therefrom. With respect to UTI as a taxable entity, purchases of equipment and leasehold improvements are capitalized and depreciated.

All operating expenditure, including the cost of patenting and licensing intellectual property, is expensed in the year it is incurred.

Taxes

The Institute and the Fund are tax-exempt organizations and accordingly are not subject to income and capital taxes. UTI is subject to income and capital taxes. Deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

Withholding taxes on foreign dividends and interest have been provided for in accordance with the applicable countries' tax rates.

3. Pledged assets

The Institute has pledged assets held by a financial institution to that institution totaling to USD 0.2 million in 2023 and USD 0.2 million in 2022. These amounts are included under Cash and cash equivalents and are used as collateral for various letters of credit totaling to a total of USD 0.2 million. The letters of credit have been issued to the lessors of various office premises occupied by the Institute.

The Fund obtained an advised line of credit through its financial institution on April 10, 2019. The total credit available under this agreement was USD 35.0 million as of December 31, 2023 and 2022. There were no amounts outstanding as of December 31, 2023 and 2022. The expiration date is August 26, 2024 and the agreement may be terminated by either party with written notice. The line of credit is collateralized by qualifying assets with a fair value of approximately USD 59.5 million and USD 73.9 million at December 31, 2023 and 2022, respectively.

4. Current assets - Financial assets

Financial assets held as current assets as at December 31, 2023 and 2022 were as follows:

	USD	
Description	2023	2022
Invested cash and cash equivalents		
- US Dollars	9,833,865	34,016,329
- Other currencies	2,199,710	1,141,238
Equity investments	41,492,243	46,175,990
Fixed income investments		
- Government	25,509,880	25,448,773
- Corporate	4,340,968	6,566,918
Investments at net asset value	1,218,180,421	1,108,909,639
Due from brokers	1,905,370	(67,454)
Net unrealized gain / (loss) on forward contracts	383,267	418,594
Total current financial assets	1,303,845,724	1,222,610,027

5. Other short-term receivables

Other short-term receivables of USD 489,345 as at December 31, 2023 and USD 1,010,165 as at December 31, 2022 contained short term deposits and receivables in connection with collaboration partners.

6. Non-current assets - Financial assets

	USD	
Description	2023	2022
Arima Genomics		
Net investment	210	210
Share in capital and voting rights	3.34%	3.34%
Epigenome Technologies, Inc.		
Net investment	5	5
Share in capital and voting rights	1.00%	1.00%
Portage Biotech, Inc.		
Net investment	449,986	1,307,831
Share in capital and voting rights	1.25%	1.48%
Life Sciences Pharmaceuticals, Inc.		
Net investment	1,457	1,457
Share in capital and voting rights	13.65%	13.65%
Pilatus Biosciences, Inc.		
Net investment	652	0
Share in capital and voting rights	1.86%	0.00%
Other		
Fixed income securities	4,049,735	4,171,620
Investments at net asset value	510,809,771	504,572,032
Loans to staff	520,000	520,000
Long-term deposits	37,418	37,418
US 457(b) Pension plan (see Note 14)	1,153,702	1,765,521
Total financial assets	517,022,936	512,376,094

The Institute is committed to disseminating its know-how to the global research community. Holdings in start-up organizations shown under Financial assets in the Balance Sheet are the result of licensing arrangements, with start-up organizations or their successors, transferring Institute research knowledge to these companies. The shares of Portage Biotech, which are traded on the stock exchange, were acquired in exchange for shares in a former start-up company acquired by Portage Biotech. Participation in these entities does not form part of the Institute's long-term strategy and the respective Financial assets, if not quoted on a stock exchange, are valued at acquisition cost and if applicable, adjusted for impairment losses.

The Institute has granted various housing loans to staff. The outstanding long-term receivables totaled to USD 520,000 as at December 31, 2023 and USD 520,000 as at December 31, 2022. Short-term receivables for these loans are recorded under Other short-term receivables and amounted to USD 0 in 2023 and USD 3,554 in 2022.

7. Non-current assets - Investments

	US	D
Description	2023	2022
Investment in Vaccitech Oncology Limited (VOLT)		
Share capital	1,468	1,389
Share premium	6,930,294	6,558,685
Cumulated results	(6,157,880)	(5,295,274)
percentage owned and voting rights	24.00%	24.00%
Net investment at January 1	300,000	444,245
Share of capital and premium change	0	0
Share of net loss	(131,308)	(310,703)
Translation adjustment	16,308	166,458
Net investment at December 31, VOLT	185,000	300,000
Miscellaneous investments	427	427
Total investments at December 31	185,427	300,427

On January 16, 2019, the Institute entered into an investment agreement with Vaccitech Limited, Oxford, United Kingdom (Vaccitech) and Vaccitech Oncology Limited, Oxford, United Kingdom (VOLT). Vaccitech is an Oxford-based biopharmaceutical company that holds certain intellectual property rights relating to a platform technology, which it is developing for several therapeutic and prophylactic indications in humans and animals. Vaccitech has licensed intellectual property rights associated with viral vectors for use within the field of oncology to VOLT. The objective of this collaboration is to translate the evaluation of the cancer vaccine checkpoint combination into clinical trials with cancer patients whose tumors expressing MAGE-A3 and/or NY-ESO-1 antigens, to determine the safety and efficacy of the immunotherapy combination. The original investment was USD 2,999,641 and impairments have been performed to reach the current value.

With respect to miscellaneous investments in which the Institute holds at least 20%, the following information is provided:

- i. The nominal share capital of Recepta Biopharma S.A., Sao Paulo, Brazil, is BRL 1,000. The company conducts medical research and develops, produces and commercializes humanized antibodies for the diagnosis of human cancer. The Institute holds 26.1% of the shares and of the voting rights.
- ii. In order to administer intellectual property assets in areas other than cancer, in 2010 the Institute founded Ludwig Technologies, Inc., Delaware, USA. The nominal share capital is USD 100. Ludwig Technologies, Inc. holds 14.05% of the shares and of the voting rights in the company Extended Delivery Pharmaceuticals, LLC, Connecticut, USA. This biotechnology company is developing a long-acting type of insulin.

8. Tangible fixed assets

During the years ended December 31, 2023 and December 31, 2022, the purchase of equipment and other assets and expenditure on leasehold improvements, totaling to USD 647,734 and USD 1,618,299 respectively, was expensed in the year of purchase.

9. Forward currency contracts

The Fund enters into forward foreign currency contracts in order to hedge its exposure to changes in foreign currency exchange rates on its assets and liabilities denominated in foreign currency. In 2023 and 2022, unrealized gains of USD 685,233 and USD 722,825 and unrealized losses of USD 301,965 and USD 304,231, respectively, arose from contracts open at year end and are included in gain and loss on financial assets and investments in the Income Statement and in the Current assets - Financial assets in the Balance Sheet. They represent the changes in fair value of the contracts from the time of the Fund's conclusion of the contracts.

The notional values of the forward foreign currency contracts held by the Fund translated at the relevant year-end exchange rates were as follows:

U	USD	
Description 2023	2022	
Forward currency purchases 28,412,548	31,450,594	
Forward currency sales 28,795,815	31,869,188	

10. Pension Schemes

Pension schemes have been established at all Institute locations.

The consolidated annual cost of the employer's contributions in 2023 and 2022 for all plans amounted to USD 1,118,330 and USD1,623,079 respectively, and is accounted for as salaries and social benefits.

The following table shows all the pension schemes for which information is required under Swiss GAAP FER 16. All amounts are in thousands:

		Share of	Share of	Net		Total	Total
		Commit-	Commit-	Change in	Contri-	Income /	Income /
	Deficit	ment*	ment*	Commit-	butions	(Expense)	(Expense)
USD	31.12.2023	31.12.2023	31.12.2022	ment	2023	2023	2022
LGI Qualified plan (USA)	(989)	(989)	(385)	(604)	0	(604)	1,857
LGI Supplemental plan (USA)	(6,894)	(6,894)	(6,510)	(384)	(136)	(520)	1,880
AXA Foundation for Occupational							
Benefits (CH)	N/A	0	0	0	(319)	(319)	(334)

* Economic commitment

In **Switzerland**, the Institute operates a scheme with the AXA Foundation for Occupational Benefits (AXA) for staff employed in Switzerland.

In the **United Kingdom**, the Institute is a registered employer with the Universities Superannuation Scheme Ltd (the USS scheme) which, under the defined benefits section, sets the level of contributions based on the advice of the scheme's actuary. The main employer is Universities UK. In view of the size of the scheme and the Institute's limited participation in the management of the scheme, this scheme is treated as a defined contribution scheme. The last actuarial valuation took place on March 31, 2017, and this showed, under the Technical Provisions basis as required by the

UK Pensions Regulator, a funding level of 89%. Taking account of the underfunding of the scheme, various changes to the benefit structure are under discussion between the main employer and representatives of the members, the University and College Union. As the Institute has less than 20 active staff members in the scheme, it is not party to the consultation process.

Following legislation introduced in the United Kingdom in September 2005, special provisions apply in the event of either an employer winding up a pension scheme or causing a cessation event to occur as a registered employer of a multi-employer pension scheme. In these cases, the employer is required to make additional funding available to buyout all liabilities with an insurance company (defined as "Section 75 debt") or, for multi-employer schemes with continuing indirect participation, to enter into an approved withdrawal agreement (AWA). Subject to agreement with the trustee of the pension scheme and the pension regulator, under an AWA, a guarantee is to be provided by the employer to the trustee of the pension scheme and the additional funding requirement is deferred until the trustee requires it to be paid or the scheme commences wind-up.

The Institute's Board of Directors has reviewed the position considering the various on-going employment situations in the United Kingdom. As the USS scheme continues to have active members, and it is intended to retain the scheme for active members, the Board has concluded that there is no need to make provision for buyout-debt as at December 2023 and 2022.

Section 75 debt liability for the Institute for the USS scheme in the United Kingdom based on information provided by the scheme representative using the last valuation as of March 31, 2017 and latest available estimation as per March 31, 2023, is estimated to be GBP 3.1 million (USD 3.9 million) as at December 31, 2023 and GBP 7.2 million (USD 8.7 million) as at December 31, 2022.

In the **United States of America**, the Institute operated The Ludwig Institute for Cancer Research Retirement Savings Plan (the LICRRS Plan). The LICRRS Plan is organized under Section 403(b) of the Internal Revenue Code and is a defined contribution scheme.

The total of short-term liabilities related to pension schemes is set out in Note 11.

In the **United States of America**, The Ludwig Group Inc. (LGI), a wholly owned subsidiary of UTI, maintained both a qualified and a supplemental retirement plan. LGI did not make any contributions to the qualified plan in 2023 or 2022, nor does it expect to make any contributions in 2024. In the supplemental plan, contributions of USD 136,327 were paid in 2023 and USD 136,327 in 2022. Benefits of USD 1,901,421 in 2023 and USD 1,814,558 in 2022 were paid out in respect of both plans. The qualified plan is funded and the supplemental plan is unfunded. The long-term provisions in respect of the two LGI plans are set out in Note 15.

11. Short-term accounts payable

This item mainly includes invoices from cooperation partners relating to their last quarter costs, which we did not settle until the new year.

12. Other short-term liabilities

	US	D
Description	2023	2022
Other short-term liabilities to third parties (see also note 3)	469,121	1,069,468
Other short-term liabilities to pension funds	17,466	39,536
Other short-term liabilities to governing bodies	54,495	0
Total other short-term liabilities	541,082	1,109,004

13. External funding, Deferred income and Net change in restricted funds

	US	D
Description	2023	2022
Deferred income at January 1	2,144,290	6,634,902
Net change in restricted funds	(2,130,662)	(4,490,612)
Deferred income at December 31	13,628	2,144,290
Usage of deferred income	1,174,983	14,689,479
Net change in restricted funds	(2,130,662)	(4,490,612)
External funding income	(955,679)	10,198,867
Usage of deferred income	(1,174,983)	(14,689,479)
Paid back unused amounts	(1,788,111)	(769,096)
Additional deferred income	832,432	10,967,963
Net change in restricted funds	(2,130,662)	(4,490,612)

In accordance with the provisions of Swiss GAAP FER 21, the USD 1,174,983 reported as External funding in the statutory financial statements of the Institute were adjusted by the result of the Net change in restricted funds calculation and reallocated accordingly between the captions External funding and Net change in restricted funds in the Consolidated Income Statement (see Note 2, Accounting policies and valuation standards - External funding, Deferred income and Net change in restricted funds).

14. Other long-term liabilities

	US	USD	
Description	2023	2022	
US 457(b) Pension plan	1,153,702	1,765,522	
Total other long-term liabilities	1,153,702	1,765,522	

The US 457(b) Pension plan, a non-qualified, tax advantaged deferred compensation retirement plan, is available to some Institute employees in the United States. The Institute provides the plan and the employees defer compensation to it on a pre-tax basis. The total liability includes the return on investment credited to the employee accounts and is offset by a respective financial asset (see Note 6 Non-current assets – Financial assets).

15. Long-term provisions

Long-term provisions relate to the two Ludwig Group, Inc. (LGI) pension plans as described in Note 10.

	Tatal	Supplemental	Qualified
USD	Total	plan	plan
Provisions as at December 31, 2021	10,768,086	8,526,196	2,241,890
Additions	(2,058,059)	(1,879,600)	(178,459)
Utilizations	(1,814,558)	(136,327)	(1,678,231)
Provisions as at December 31, 2022	6,895,469	6,510,269	385,200
	2 000 074	520,379	2,368,595
Additions	2,888,974	520,579	2,500,595
Utilizations	2,888,974 (1,901,421)	(136,327)	(1,765,094)

16. Directors' emoluments

Emoluments consist of (i) Directors' fees, (ii) Salaries and social benefits, and (iii) Other remuneration. Directors' fees were paid by the Institute and the Fund; Salaries and social benefits were paid by the Institute and LGI and other remuneration was paid by the Institute.

	US	USD	
Description	2023	2022	
Directors' fees	349,303	331,102	
Salaries and social benefits	2,135,723	2,068,102	
Total emoluments	2,485,026	2,399,204	

In 2023 and 2022, the President of the Institute and the Institute's Scientific Director received salaries and social benefits but did not receive director's fees. The Chairperson and the remaining members of the two Boards received director's fees but did not receive salaries nor social benefits. No members of the Board of Directors received other remuneration.

The remuneration of the two Boards of Directors, the Chairperson of the two Boards, the Presidents of the Institute and the Fund and the Institute's Scientific Director are subject to review by the Institute's and the Fund's Compensation Committees, respectively.

Salaries are benchmarked against objective, third party comparable levels of compensation for fairness and reasonableness. The individual levels of Directors' fees have remained unchanged since 1998.

As at December 31, 2023, the Boards of the Institute and the Fund each had nine members plus an emeritus board member. As at December 31, 2022, the Boards of the Institute and the Fund each had eight members plus an emeritus board member.

17. Other operating expenses / Other operating income

In 2022, Other operating expenses included a settlement payment of USD 15,000,000 for closing a legal case against the Institute. The related reimbursement from the insurance of USD 3,750,000 was included in Other operating income.

18. Extraordinary income / (expense)

Extraordinary income of USD 3,943,862 in 2022 originated from the release of a provision regarding a claim from the Swiss VAT authorities that was dropped in 2022.

19. Taxes

As a foreign entity, UTI is not subject to U.S. income taxes. The income tax provision relates to taxes for LGI, which conducts its operations in the United States. LGI's pre-tax income was USD 228,445 in 2023 and USD 1,533,339 in 2022.

20. Other related party transactions

The Institute is a party to a Research Collaboration and License Agreement with Vaccitech Oncology Limited. In 2023 and 2022 income from cost recovery and licensing amounted to USD 14,151 and USD 16,947, respectively.

21. Lease commitments, collaborative research and member contracts

All such commitments not recorded in the Balance Sheet, with a notice period of three months or more, are set out by year below:

	USD	
Description	2023	2022
2023	0	72,943,506
2024	49,627,448	46,090,887
2025	45,114,008	14,832,365
2026	10,962,097	3,743,165
2027	10,643,550	5,182,236
2028	10,454,821	748,353
2029-2034	2,057,971	2,057,971
Commitments not recorded in the Balance Sheet	128,859,895	145,598,483

22. Approval of the consolidated financial statements

The consolidated financial statements of the Ludwig Institute for Cancer Research Ltd as at December 31, 2023, together with the Report of the Auditors, dated May 16, 2024, are hereby submitted to the General Meeting of Shareholders.

23. Subsequent events

There are no subsequent events to report, which might have a material impact on the consolidated financial statements.